



Economic Development

# Quarterly

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## *FPL Expands Clean Energy Presence in Volusia County*



At FPL, solar panel installation takes an army of skilled workers following precise placement specifications.

## Pioneer Trail Solar Energy Center under construction in Samsula



FPL Pioneer Trail Solar Energy Center in Samsula includes 350,000 photovoltaic solar panels installed on 436 acres.

FPL is in the midst of one of the nation's largest solar expansions with several active projects in the State of Florida, including a substantial new plant in southeast Volusia County. The Pioneer Trail Solar Energy Center is now under construction in Samsula and is expected to be operational early this year.

The project underscores FPL's commitment to solar energy statewide and it builds on its commitment to solar energy here in Volusia County. It also helps position Volusia County at the leading edge of sustainable energy generation.

In 2016, the company partnered with Daytona International Speedway to create the FPL Solar Circuit, a system of more than 7,000 solar panels that generate electricity for Speedway operations and FPL customers. With generation of approximately 2.1 megawatts, Daytona International Speedway ranks among the nation's top five sports facilities for solar installations, based on data from the Solar Energy Industries Association.

The Pioneer Trail Solar Energy Center is being constructed in southeast

Volusia County, just south of State Route 44 and west of State Route 415. More than 200 skilled workers are on the construction project, which will include more than 350,000 photovoltaic solar panels installed on approximately 436 acres. When operational, the center will generate 74.5 megawatts of clean, zero-emissions solar energy for FPL customers, enough to power approximately 15,000 homes.

"FPL's installation of this new energy solar energy center in Volusia County moves closer to its Sustainability Action Plan goals," according to Katrina Locke, the county's sustainability and natural resources director. "Renewable energy is a great way to help reduce greenhouse gas emissions and protect our natural resources in Volusia County for future generations."

Energy researchers cite solar energy as helping fulfill the need for energy that is delivered efficiently, affordably and environmentally safely.

"We have proven that it's possible to be both clean and reliable while keeping our customers' electric bills among the lowest in the nation, currently 30 percent lower than the national average – while achieving a fuel mix that is 30 percent cleaner than the U.S. industry average," said Stephen Heiman, a spokesman for FPL. The company projects that solar will outpace coal and oil as a percentage of the company's energy mix by 2020. FPL plans to have approximately 10 million solar panels in operation by 2022 and will exceed half this goal with the new plants in Samsula and other Florida locations.

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"FPL is a collaborative partner in all phases of economic development both statewide and here in Volusia County," said Rob Ehrhardt, director of the Volusia County Economic Development Division. "FPL's commitment to economic development is company-wide, starting with its president, Eric Silagy. He is the former vice chair of Enterprise Florida, the statewide economic development organization, and continues to serve as a member of its board of directors."

Locally, FPL works with the county's three primary economic development organizations: Volusia County Economic Development Division, Team Volusia

Economic Development Corporation, and the CEO Business Alliance. The company frequently collaborates with these organizations on important sales missions and major trade shows. It also works directly with growing companies that are relocating to – or expanding within – Volusia County.

"We are thrilled to have FPL's Pioneer Trail Energy Center in Southeast Volusia County," said Sue Williams, executive director of the Southeast Volusia Chamber of Commerce. "Larry Volenec, who recently retired as FPL's regional manager for the area, has kept us informed of plans from the beginning. This project will help

strengthen the region's appeal among companies in aviation, aerospace and manufacturing that are considering expansion or relocation."

Currently, FPL operates 14 major solar power plants and 200 smaller installations, generating 935 megawatts of universal solar capacity powering the company's customers. In addition to the Pioneer Trail Solar Energy Center nearing completion in Samsula, FPL is building similar centers in Miami-Dade, St. Lucie and Columbia counties. The company is the third largest electric utility in the United States, serving nearly 5 million customers.

## *Hudson Technologies*

# *Manufacturing precision products for clients with precision applications*



*Hudson Technologies has manufactured thousands of variations of deep-drawn enclosures serving a variety of industries.*

Among the many manufacturers in Volusia County, there is one that has been providing leading edge products for demanding applications since the 1960s. Hudson Technologies, located in Ormond Beach, manufactures a broad array of products and is well known among several industries. It is a leader in at least three different industries.

"While we work for clients in many industries, we are particularly active in serving clients in the medical, aerospace/defense and semiconductor industries," said Scott Roudebush, vice president of operations for Hudson Technologies.

The company's capabilities center on its core expertise in working with high-performance metals such as stainless steel, titanium, aluminum, cold rolled steel, brass and copper. It offers customized solutions that meet clients' exacting specifications, no matter how complex.

For clients in the medical field, Hudson Technologies manufactures precision products such as primary active implantable devices. These include casings for defibrillators, pacemakers, neuro-stimulators and bone growth stimulators. Approximately one third of Hudson Technology's production output supports clients in the medical field.

Clients in aviation/aerospace and the defense industries turn to Hudson

Technologies for critical components including battery cases, relay cases and electrical enclosures for aircraft. For the Department of Defense, the company manufactures components for guidance systems that power and control smart bombs.

The semi-conductor industry requires a variety of precision metal products that support an ever-expanding universe of applications. Such products produced by Hudson Technologies include precision metal diaphragms, edge-welded bellows for activated systems, sensors for equipment used in oil well drilling, and pressure sensors common in automotive applications.

Hudson Technologies maintains a workforce of 260 people at its Ormond Beach complex, which covers 110,000 square feet. The company carries a long list of certifications and is fully qualified for contract work that requires advanced processes, precise quality control procedures and highly skilled workers.

Among these certifications are ISO 9001:2008 and 13485:2003 as well as ISO 14001:2004, an environmental management certification.

Founded in 1940, Hudson Technologies is a business unit of JSJ Corporation, based out of Grand Haven, Michigan. The JSJ Corporation is a privately held collection of growth companies that provide industry-leading durable goods and services globally. The company works with the City of Ormond Beach and Volusia County Economic Development Division staff to receive general business consultation and support.

The Ormond Beach facility is the only JSJ entity operating under the Hudson Technologies flag, but plans call for a manufacturing plant to be established soon in China to help the company serve its growing Asian markets.

Additional information is available at [www.hudson-technologies.com](http://www.hudson-technologies.com) and [www.jsjcorp.com](http://www.jsjcorp.com).

## *Production facility and retail store thrive in DeLand*

### *Key limes are golden for Kermit's Key West Key Lime Shoppes*



The original Kermit's Key West Key Lime Shoppe stands proudly on Elizabeth Street in Key West's historic seaport.



Dozens of Key lime flavored products are offered at Kermit's stores in the Keys and in DeLand, as well as online.

Just as there is magic in the name "Florida" (especially among those who don't already live here), there is magic in the name "Key West" among everyone, including Floridians.

So it's no surprise that Kermit's Key West Key Lime Shoppe in DeLand is doing just fine, thank you.

The DeLand shop is the production facility of the original Kermit's. Established in 1993, the original Kermit's Key West Key Lime Shoppe is located at 200 Elizabeth Street in Key West, a short stroll from the cruise ship terminal. That location now includes Kermit's Café Kitchen, serving breakfast, lunch and a light dinner. A second location is still closer to the cruise ships at the corner of Duval and Front streets, making it especially convenient as a first or last stop for cruise passengers.

Kermit's is a family business. Kermit Carpenter serves as the founder and director. He manages the two Key West shops. John Meyer serves as the managing director. He manages the overall business and the production facility in DeLand.

John and his wife Anita (Kermit's sister) were instrumental in helping establish the first shop. They helped develop Key lime related product ideas, outfit the store, establish the business model, arrange financing, and so on. Meyer had retired after a long, varied and distinguished military career that included infantry, signal corps, special ops and command positions. He was able to bring management and finance disciplines to the table of the new family enterprise.

"When production needs outgrew the Key West location, Kermit leased a warehouse in DeLand to store product, which was shipped to the Key West stores as needed," said Meyer. "Eventually, he added a production facility to the 13,000-square-foot warehouse and commenced production of his own products."

There remains one product that is still created in Key West; freshly baked Key lime pie. "Kermit's pies are legendary in Key West and are very much in demand," said Meyer.

In fact, Kermit keeps two bakers baking seven days a week just to meet the demand in Key West. Pies are also baked in DeLand to satisfy the growing demand for them in Volusia County and beyond, according to Meyer.

Today, the DeLand production facility supplies the Key West locations with product, shipping by the pallet load on a regular schedule. The facility also contains a shop that is open to the public and offers a 20 percent discount to customers. Additionally, wholesale orders and website orders are handled by the DeLand location.

The shop is stocked with more Key lime products than one can imagine.

In addition to Key lime pies, customers will find Key lime candies, bath and body products, salsas and chutneys, sauces, cookies, and even apparel. There is also a chocolate-dipped frozen Key lime pie slice on a stick, a perennial favorite among all Kermit's shop. To get an idea of the popularity of this frozen treat, the DeLand production crew shipped 113,000 of them to Key West last year alone.

Kermit's Key West Key Lime Shoppe also has a strong and growing Internet trade. It is an important part of the sales effort and a good hedge against Mother Nature when she causes weather and access problems, which is not an uncommon occurrence in the Keys.

The shop is great for DeLand as well, with its small town charm and eclectic shops. Kermit's Key West Key Lime Shoppe is just north of the downtown area and a stone's throw west of the DeLand Municipal Airport at 1842 Patterson Ave. Whether you have been to Key West or just aspire to do so, Kermit reminds us, "You haven't tasted Key West until you have tasted Kermit's Key West Key lime Pie."

# *Porta Products provides solutions for the boating industry*



Scott Porta competing in superstock class offshore race in Cocoa Beach. Boat is equipped with two Porta Hydraulic Transom Brackets.

Porta Products is more than a design and manufacturing firm. It has evolved and serves as an incubator for the marine industry, with developing companies working to gain traction in a competitive industry by operating in the "coworking space" of Porta Products' 32,000 square foot building in New Smyrna Beach.

"Over the years, we have designed and produced many products under the Porta label as well as private label arrangements and still do," said company founder Scott Porta. "But as we have gotten to know several entrepreneurs as suppliers, job shops and R&D resources, it just made sense to welcome them to our plant and help them along. Enlightened self-interest, you could say."

Current brands emanating from the Porta Products complex include EdgeWater Power Boats and Porta Fiberglass products.

As for Porta Products, the company has established a reputation for innovative design and solid manufacturing. For example, the company generated a fair amount of buzz when it introduced its Porta Hydraulic Transom Bracket, an outboard motor lift system that moves straight up and down and can lift five outboard motors effortlessly (5,000 pounds of lift), thanks to its hydraulics. Its vertical travel feature and the number of motors it can lift

make it a one-of-a-kind product. The system allows unparalleled navigability and more access to shallow water. Also, it allows the gear case to be raised above the bottom of the boat without tilting, allows the propulsion line to remain parallel with the direction of the boat and eliminates the need for anti-fouling paint.

"Thanks to Porta Products for manufacturing such a great product," said Darryl Hinson, a customer who fishes the Louisiana coast. "I bought the bracket and have been offshore in the bay with it on a 200 HP OceanPro 23' inboard, converted to an outboard with the bracket. I can fish alongside my friend's 18 cc Wellcraft in shallow water in the bay with my 200 out of the water just enough to pick up water pressure and move us along. If anyone wants to know how great this bracket is, just give me a call."

Porta's Hydraulic Transom Bracket reduces outboard motor downtime. It improves top end speed while improving fuel economy. It allows for motors to be tilted completely out of

the water and frees up valuable space in the boat. It eliminates the need for a flats boat, and minimizes the electrolytic damage to the motors at the dock. It works with major outboard motors including Mercury, Yamaha, Johnson, Evinrude, Honda, Suzuki and other leading outboards of 60 horsepower or greater.

"This is just one example of an innovative product that solves problems for boaters," said Porta. "We love a challenge and our designers take great pride in developing solutions to those challenges. That's what keeps us going and that's what builds our brand in the boating industry."

Volusia County Economic Development Division and the City of New Smyrna Beach Economic Development staff provide general support. They have assisted the business with introductions to several economic development related resources that have helped the company to advance new concepts and the development of new products.

# *DeLeon Springs company contributes to U.S. national defense*



*Lean manufacturing is the order of the day at Sparton Corporation, which designs and manufactures sonobuoys for the United States Navy.*

A DeLeon Springs company that is known and well respected in military, aerospace and other markets keeps a low profile here in Volusia County. Locals who know anything about Sparton Corporation generally cite the company's role in the design and manufacture of sonobuoys – tactical sonar devices that track submarine activity. Sonobuoys are a core technology in anti-submarine warfare.

As a company engaged in the design and manufacturing of sonobuoys and other sophisticated electromechanical devices, nearly all of its work involves products and systems that are proprietary, and restricted by International Traffic in Arms Regulations. But no matter the degree of confidentiality required, Sparton's corporate culture does not allow for idle chatter about its contracts, its customers, or its products. The focus is on problem solving, advanced engineering development, precision manufacturing, quality control and customer service.

"The company developed the Sparton Production System to ensure positive outcomes through adherence to six key elements," said Mark Madore, general manager of Sparton's DeLeon Springs complex. "It's a system that serves as a blueprint for everything we do. It serves our customers well and underscores our reputation for innovation, quality and reliability."

These include: a commitment to safety; a never-ending effort to drive down costs; a commitment to the highest levels of quality; lean inventories and timely delivery; a commitment to our dedicated, talented people; sharp focus on the future. This corporate culture has resulted in many important contracts being awarded to Sparton.

For example, Sparton and its joint venture partner announced an important contract for the continued manufacture of sonobuoys late last year. Sparton Corporation announced the award of subcontracts valued at \$39.6 million to its joint venture for the manufacture of sonobuoys for the United States Navy. Sparton's production is being conducted in its DeLeon Springs (DLS) plant.

With well over 6 million sonobuoys delivered to the United States and foreign customers over the past 65 years, Sparton continues to serve as a vital supplier to these militaries with a highly effective anti-submarine warfare sensor capability.

But Sparton DLS produces more than sonobuoys. It produces a wide variety of engineered products to support the critical performance needs of its customers. Primary markets served are military, aerospace and industrial. Contracts involve engineering design, product qualification and manufacturing.

"Sparton DLS is proud to contribute to defense of our great nation and that of our allies around the world," said Madore. "We are committed to delivering high-quality products that support that effort."

In addition to its DeLeon Springs facility, Sparton has a dozen other locations and engineering design centers worldwide. The company headquarters are in Schaumburg, Illinois.

Volusia County Economic Development Division has assisted Sparton with the State of Florida's job creation incentive program, known as the Qualified Defense and Space Contractor Tax Refund program. The division staff has also helped facilitate consultation from other county divisions to provide subject matter expertise on issues that support the continued job creation and growth of the facility at the DeLeon Springs location.

Looking ahead, Cerberus Capital Management and Sparton Corporation have entered into an agreement where Cerberus will acquire all outstanding shares of Sparton's common stock.

"Sparton has a proven track record as a leading manufacturer of complex electromechanical devices for businesses and government agencies around the world," said Tarek Ajouz, managing director of Cerberus. "With its industry-leading solutions and strong customer relationships, we believe there is significant opportunity to further expand the company's leadership position in its markets."

# If you build it, they will come...back



Among the projects Steelmaster Industries handles are commercial and private aircraft hangars, most with sophisticated door systems to accommodate aircraft of significant size.

Steelmaster Industries (SMI), whose offices and production facility are located on a 20-acre site in Oak Hill, has a 30-year history of designing and building commercial metal buildings throughout Central Florida. Company leaders attribute much of this success to the fact that 75 percent of its business is with repeat clients.

"Repeat business is particularly rewarding for two reasons," said company President Darwin Schneider. "First, it underscores that a positive and collaborative relationship already exists between repeat customers and Steelmaster Industries. Second, new contracts from existing clients affirm that our team has earned the confidence and respect of those clients."

Schneider attributes the company's extraordinarily loyal client base to the fact that the SMI team is composed of experts in all aspects of commercial design and construction. The management team alone has more than 50 years combined experience in steel fabrication services; structural steel erection; and design and erection of pre-engineered metal buildings furnished by various metal building companies, which SMI represents. Speed and economy are important, but quality comes first. Quality is not possible without expertise and great attention to even the smallest details, he added.

SMI cites a competitive advantage in that the company is able to self-perform structural elements of

projects utilizing the resources of the company's in-house concrete and steel divisions. This can reduce construction time and help reduce costs.

"We pour concrete and we put up steel; that's what we do, and our people are experts at both," said Schneider. The size of its workforce varies, but generally falls between 20 and 30.

The Concrete Division uses leading-edge laser screed technology and multi-blade riding trowel machines. The company has people with extensive experience in concrete form and placement; post-tension concrete construction; and concrete tilt-wall design, construction and erection (including insulated tilt walls). The Steel Division utilizes the company's fabrication facility in Southeast Volusia County. The fact that the company uses its own heavy equipment for staging and construction also adds to SMI's track record of economy and efficiency.

SMI deals with local architects, engineers, financial institutions, building officials, suppliers, and



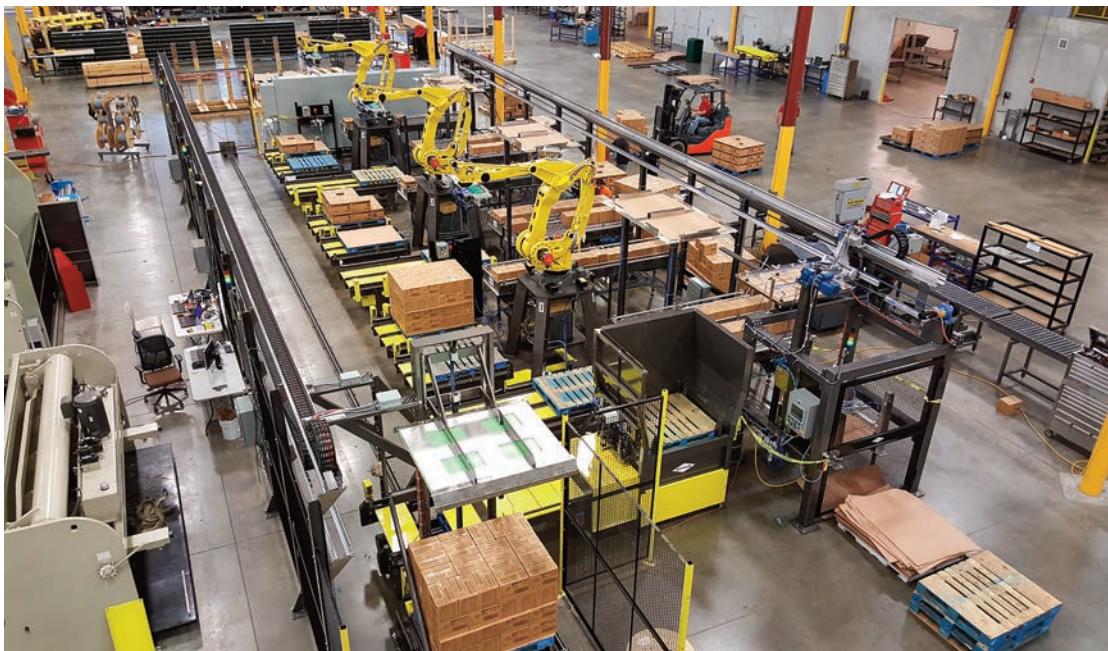
Steelmaster Industries is known for its expertise in concrete tilt-wall construction, including insulated tilt-walls.

qualified like-minded sub-contractors. The company offers customers a reliable single source for all their shell construction needs. These relationships along with experience and expertise enable SMI to deliver a complete range of building services while focusing attention to detail, scheduling, quality, budgets and customer satisfaction.

SMI provides metal buildings of all sizes: metal roofs, metal siding, sliding doors, bi-parting doors, roll up doors and crane beams. Its buildings and elements can be found at hundreds of Central Florida locations. The company is very pro-Central Florida and supportive of Volusia County communities.

SMI's standard business activities provide company officials the opportunity to work closely with Volusia County's Growth and Resource Management Department, and with similar organizations in each city where a building project is located. As a result of SMI's outstanding performance and track record, the company is recognized as a valued contributor to the area's economic development efforts.

## *Robotic system integrator Sen-Pack thriving at DeLand Crossings*



Nine line palletizers show full automation with robots having a starring role in the process.

In 2006, the Volusia County Council invested \$6.3 million in state and federal grant funding to create DeLand Crossings, a six-lot, 43-acre industrial park at the intersection of Interstate 4 and State Route 44. It did so to attract prospective businesses looking for shovel-ready sites for relocation or expansion – and the new jobs they generate. Sen-Pack Inc., a subsidiary of Sentry Equipment & Erectors, built a 60,000-square-foot manufacturing and assembly building in 2011.

Sen-Pack is a model of the kind of companies the County Council was seeking. That is to say it is a clean operation, engaged in emerging technologies, generating new jobs as it grows, and paying a wage above the county average.

Specifically, Sen-Pack is a leading North American robotic system integrator and automation equipment provider, producing custom-designed systems for a variety of industries. The company grows by providing leading-edge innovation, excellent products, and delivering exceptional service.

As an "integrator," the company builds custom packaging systems based on client needs. With clients like Kraft Heinz Company, Dr Pepper and Country Pure, needs are very specific to each company's operations. Their customers require systems that are designed and manufactured with efficiency, reliability and durability for

sorting, case configuring/packing and palletizing. Products that are handled can range from single serve food portions to 55-gallon drums of industrial fluids. Sen-Pack buys the appropriate robots and electronics and then designs and builds systems based on client needs.

Sen-Pack's product line includes multi-robotic palletizers, case palletizers, drum and pail palletizers, continuous motion laners, compact robot palletizers with over/under pallet conveyors, compact robotic palletizer dual infeed dual discharge, and many others. The company also offers conventional tray packers or wraparound case packers for the brewery industry.

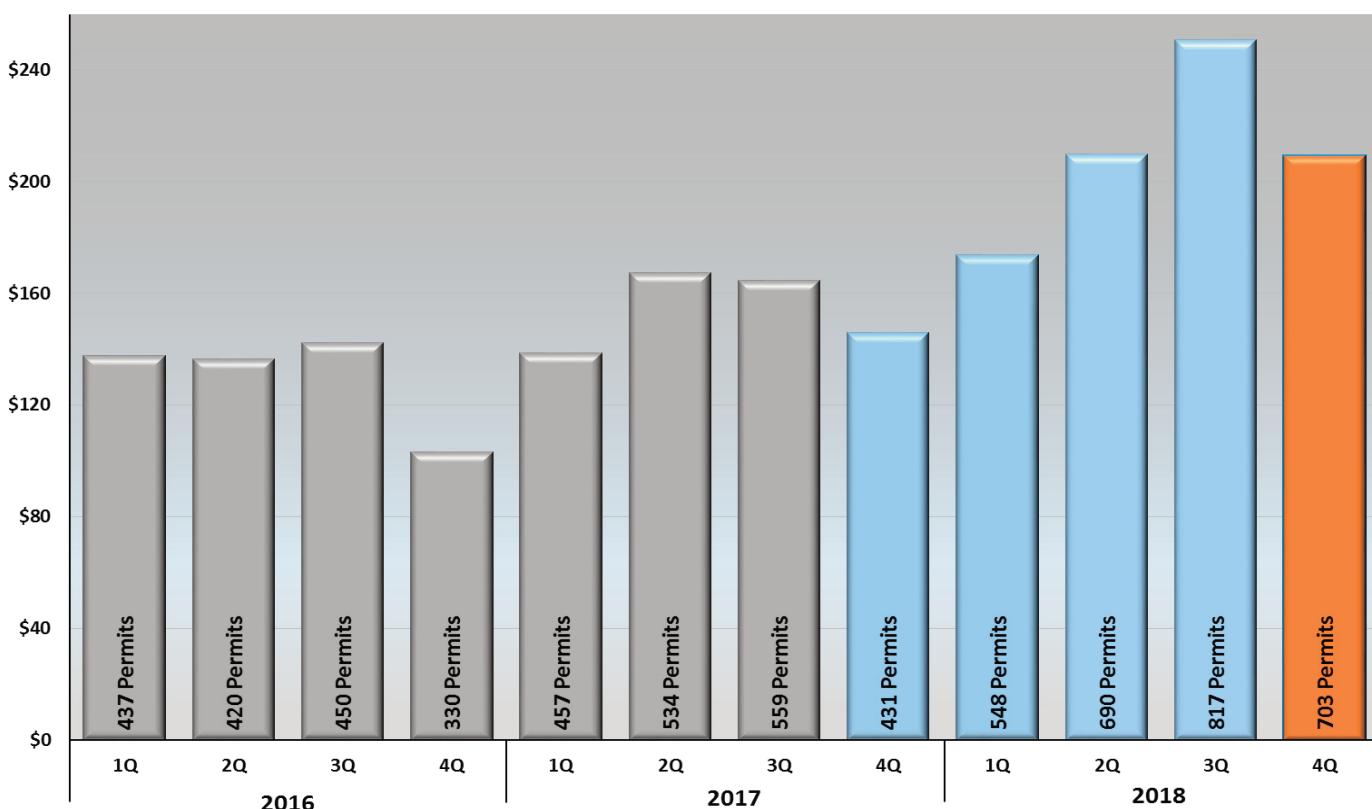
Sen-Pack employs 45 people, including many mechanical or electrical engineers. All have mastered the design and construction of precision robotic systems that solve industrial challenges in an assortment of manufacturing facilities. They keep

products moving, which helps clients achieve production, sales and revenue goals.

"In many ways, we are partners with our clients," said company President, Gary Hunt. "There are a number of robot integrator and packaging companies in the industry, each specializing in various robotic applications. However, Sen-Pack is experienced with robotic applications, and also product handling. All of our systems are engineered for each customer's application, speed and space restrictions. We provide an ongoing partnership with our customers to achieve the best possible result at the conclusion of each project. We can do this because our team brings a unique combination of experience, equipment and services to the marketplace. Every assignment is complex, but this is right in our wheelhouse."

## Volusia County Residential "New Construction" Building Permit Trend

Permit Value (millions)



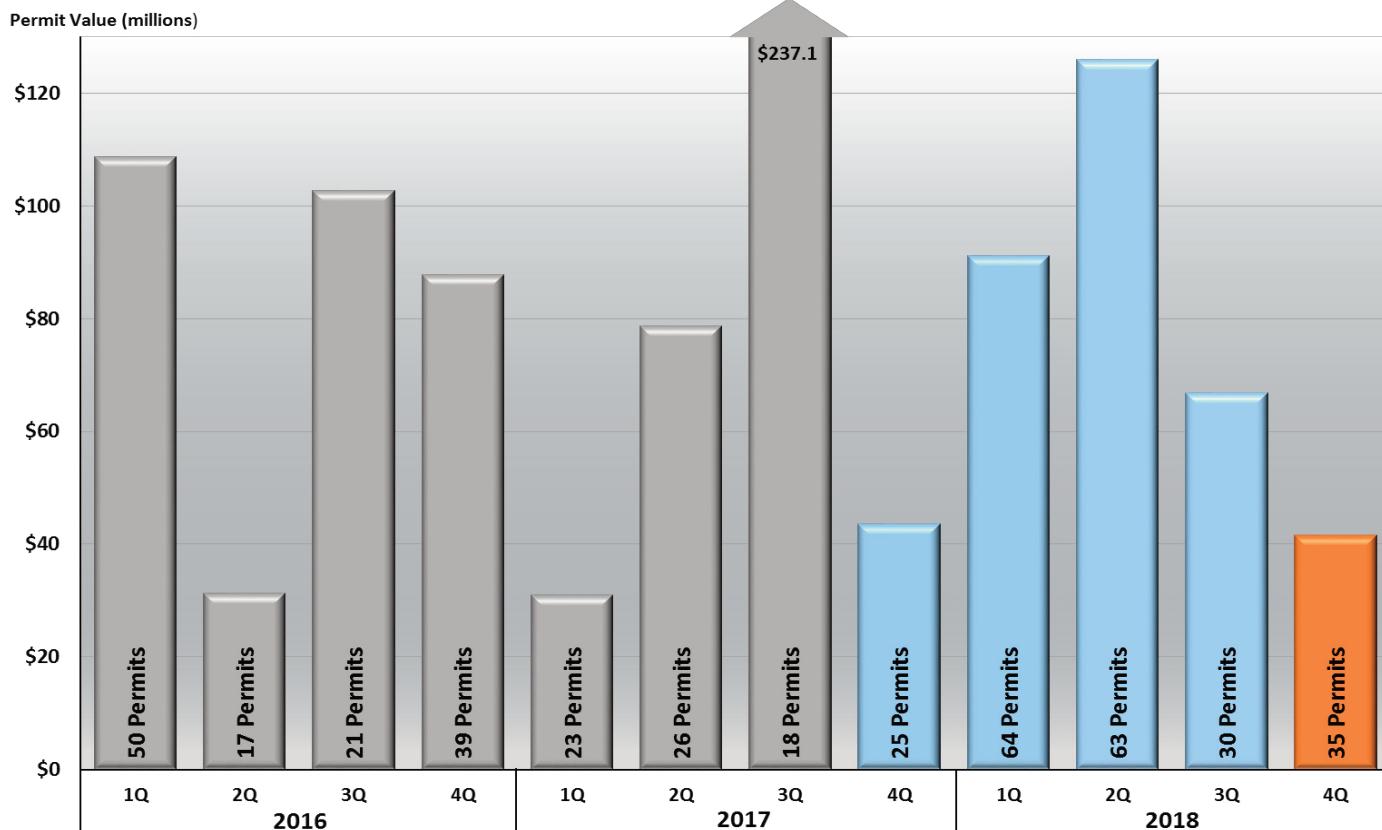
Source: City and County permit offices reporting new construction activity.

## Volusia County Residential "New Construction" Building Permit Data

	4th Qtr 2017		1st Qtr 2018		2nd Qtr 2018		3rd Qtr 2018		4th Qtr 2018	
	Permits	\$ Value								
Daytona Beach	15	\$4,614,312	143	\$43,848,874	118	\$37,560,892	169	\$55,992,197	154	\$47,976,335
Daytona Beach Shores	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
DeBary	28	\$10,674,180	24	\$8,882,986	42	\$14,001,249	47	\$15,546,525	35	\$13,102,152
DeLand	110	\$37,989,235	87	\$25,861,638	134	\$36,840,248	147	\$39,841,012	99	\$28,323,779
Deltona	17	\$4,267,561	34	\$8,464,978	50	\$12,565,815	67	\$19,118,173	87	\$22,921,862
Edgewater	10	\$4,251,672	2	\$185,000	9	\$1,820,825	10	\$1,792,738	7	\$913,600
Holly Hill	0	\$0	0	\$0	1	\$120,000	0	\$0	33	\$4,483,490
Lake Helen	1	\$198,000	2	\$648,000	1	\$291,501	5	\$1,351,619	7	\$2,629,875
New Smyrna Beach	100	\$35,430,218	68	\$23,481,775	103	\$33,044,272	119	\$39,651,792	118	\$39,470,387
Oak Hill	9	\$1,819,828	2	\$495,568	3	\$443,625	4	\$830,770	5	\$786,110
Orange City	6	\$1,704,418	11	\$3,174,781	19	\$5,432,693	11	\$3,006,247	23	\$4,674,817
Ormond Beach	22	\$7,376,496	23	\$8,364,306	16	\$5,923,506	18	\$6,232,651	9	\$3,333,605
Pierson	0	\$0	1	\$270,280	1	\$151,616	1	\$146,641	0	\$0
Ponce Inlet	1	\$388,125	5	\$3,562,900	6	\$3,681,864	7	\$3,610,817	1	\$283,979
Port Orange	43	\$13,741,590	49	\$16,656,800	82	\$25,520,726	109	\$32,233,528	59	\$18,514,999
South Daytona	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Unincorporated	69	\$23,413,712	97	\$29,933,584	105	\$32,614,593	103	\$31,522,822	66	\$21,952,011
<b>Totals for Quarter</b>	<b>431</b>	<b>\$145,869,347</b>	<b>548</b>	<b>\$173,831,471</b>	<b>690</b>	<b>\$210,013,425</b>	<b>817</b>	<b>\$250,877,531</b>	<b>703</b>	<b>\$209,367,001</b>

Source: City and County permit offices reporting new construction activity.

## Volusia County Commercial "New Construction" Building Permit Trend



Note: 3Q 2017 includes \$202.9 million for Daytona Beach Convention Hotel at 500 N. Atlantic Ave.

Source: City and County permit offices reporting new construction activity.

## Volusia County Commercial "New Construction" Building Permit Data

	4th Qtr 2017		1st Qtr 2018		2nd Qtr 2018		3rd Qtr 2018		4th Qtr 2018	
	Permits	\$ Value	Permits	\$ Value	Permits	\$ Value	Permits	\$ Value	Permits	\$ Value
Daytona Beach	4	\$9,532,687	18	\$24,921,755	24	\$49,266,656	3	\$5,442,464	16	\$28,935,357
Daytona Beach Shores	0	\$0	0	\$0	1	\$22,000,070	0	\$0	0	\$0
DeBary	0	\$0	0	\$0	0	\$0	1	\$23,209,061	0	\$0
DeLand	0	\$0	5	\$5,388,936	8	\$14,569,950	10	\$16,385,644	2	\$387,616
Deltona	2	\$3,854,306	2	\$4,880,524	1	\$281,299	0	\$0	2	\$1,738,000
Edgewater	2	\$1,496,500	3	\$7,360,000	3	\$680,000	3	\$1,121,348	1	\$850,000
Holly Hill	1	\$6,900	1	\$350,000	0	\$0	2	\$300,000	0	\$0
Lake Helen	0	\$0	3	\$260,000	1	\$350,000	4	\$2,000,000	0	\$0
New Smyrna Beach	7	\$12,471,364	5	\$2,852,815	8	\$3,676,981	3	\$6,138,521	0	\$0
Oak Hill	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Orange City	2	\$2,518,952	0	\$0	1	\$12,000,000	2	\$2,547,058	1	\$903,969
Ormond Beach	3	\$5,376,195	8	\$24,842,554	8	\$6,037,909	1	\$9,206,251	8	\$3,655,385
Pierson	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Ponce Inlet	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Port Orange	1	\$993,741	1	\$950,000	6	\$15,463,536	1	\$508,530	4	\$2,193,304
South Daytona	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Unincorporated	3	\$7,386,055	18	\$19,413,395	2	\$1,702,916	0	\$0	1	\$2,900,000
<b>Totals for Quarter</b>	<b>25</b>	<b>\$43,636,700</b>	<b>64</b>	<b>\$91,219,979</b>	<b>63</b>	<b>\$126,029,317</b>	<b>30</b>	<b>\$66,858,877</b>	<b>35</b>	<b>\$41,563,631</b>

Source: City and County permit offices reporting new construction activity.

## *On the Economic Scene goes digital*



**On the Economic Scene**, the popular weekly rapid-read newsletter of the Volusia County Economic Development Division, is now distributed exclusively by email. The e-publication also is posted at <http://www.floridabusiness.org/economic-reports/scene.shtml>.

If you wish to be added to the **On the Economic Scene** distribution list, send your email address to [doed@volusia.org](mailto:doed@volusia.org) with your request.

*Volusia County Economic Development Quarterly* is a publication of Volusia County Government and is produced by the Volusia County Economic Development Division. It is dedicated to readers who have an interest in the area's business, economic development and real estate market. As an economic development tool, it is intended to provide information and statistics that have meaning to your business. To submit story ideas or offer comments, please contact Community Information Director Joanne Magley at 386 822 5062 or [jmagley@volusia.org](mailto:jmagley@volusia.org). For more information about economic development in Volusia County, visit [floridabusiness.org](http://floridabusiness.org).

